



Professor Adel Shaheen Al-Dosary

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PROFESSIONAL MANIFESTO

I am not a participant in the evolution of nations and institutions; I am a **principal architect** and **orchestrator** of that evolution. My career is a testament to the powerful synthesis of **academic rigor** and **executive mastery**, a duality that has allowed me to not only shape the minds of future leaders but to also engineer the very frameworks within which nations develop and institutions achieve global preeminence. I operate at the apex of **higher education governance**, **national strategic policy**, and **urban systems innovation**, serving as a catalyst for transformation across the public, academic, and industrial sectors.

My expertise is defined by a unique command of the **macro and the micro ecosystem**. As a **C-Suite Academic Leader**, I have directed premier colleges and departments for over two decades, driving **institutional metamorphosis** that elevated academic performance, research productivity, and global standing. Concurrently, as a **Senior Advisor to national governments and sovereign entities**, I have authored the blueprints for **GCC-wide urban strategies**, master plans for cities and mega-projects, and workforce localization policies that form the backbone of national development agendas, including Vision 2030. My influence is etched into the physical and strategic landscape of the region, from the master plans of cities to the policy corridors of Riyadh, Jeddah and Dammam, Doha and other GCC countries.

I am a **professor of praxis**, bridging the theoretical with the monumental. My leadership philosophy is one of **visionary execution**, transforming complex, multi-stakeholder challenges into actionable, scalable outcomes. I have orchestrated the development of **smart city ecosystems**, directed the creation of a unified **GCC Spatial Strategy** ratified at the highest levels of regional leadership (Kings and Rulers of the GCC Countries), and spearheaded national projects on human capital productivity. This is not merely consultancy; it is the **co-creation of national legacy**, where policy, planning, and performance converge to deliver measurable, sovereign-level impact.

My scholarly foundation is anchored in a **Doctorate from the University of Michigan, Ann Arbor**, but my intellectual contribution is global. With over 90 published works, editorial leadership in international journals, and a mentorship legacy that has shaped generations of planners and architects, I have cultivated a **global network of influence**. I am a Fellow in the truest sense—a recognized thought leader whose insights on labor economics, urban resilience, and smart & sustainable development have been sought by institutions from Milan to Beijing. My work is not confined to academia; it is cited, implemented, and respected as a benchmark for excellence.

I bring to every endeavor a **gravitas** forged by decades of high-stakes decision-making at the intersection of government, industry, and education. My board memberships—from the **National Center for Strategic Development Studies** to the **General Authority for Survey and Geodesic Data**—reflect a career spent at the helm of national priorities. I do not merely advise; I **govern, steer, and deliver**. Whether overseeing the \$multi-billion master plan for Al Khafji, Hafr Al Batin, Albyadha, Al Ahsa Governorates and The Eastern Province Regional Master Plan, and directing the design of the Mataf Expansion at the Great Mosque of Mecca, or chairing a university department for 23 consecutive years, my commitment is singular: to establish systems of enduring excellence.

My value proposition is a promise of **unrivaled intellectual capital** and **executive finality**. I seek to align with an institution or nation-state that demands not just leadership, but a legacy of transformation. I offer the strategic foresight to navigate the most complex VUCA environments, the operational acumen to execute at scale, and the scholarly depth to ground monumental decisions in empirical excellence. I do not fill roles; I redefine them.

In every endeavor, my objective remains unwavering: to architect the future. I am here to serve as the **cornerstone for your most ambitious visions**, transforming potential into a lasting, globally-recognized reality. This is not a summary of my career; it is an invitation to build the extraordinary.

❖ EXECUTIVE LEADERSHIP & STRATEGIC APPOINTMENTS

Distinguished record of high-impact academic leadership, strategic governance, and institutional advancement, reflecting a sustained commitment to excellence across higher education, research innovation, and national development agendas.

- **Dean, College of Environmental Design, King Fahd University of Petroleum & Minerals (KFUPM) | 2013 – 2019**
Provided visionary leadership for one of the region's premier design colleges, steering academic, administrative, and research transformations. Championed interdisciplinary integration across architecture, urban planning, and environmental systems, resulting in measurable advancements in academic performance, global rankings, and research productivity. Led large-scale institutional reforms, optimized operational frameworks, and enhanced stakeholder engagement across governmental, academic, and industry sectors. I Orchestrated a high impact, very high profile Industrial Advisory Board interaction over two cycles with leading Design schools in the world such as Harvard School of Design.
- **KFUPM Summer Director, (Acting Summer Rector) | 2014, 2015**
Delivered sustained academic leadership over two summer months for two consecutive years, overseeing the Academic Affairs of all the University Summer program activities, which include full university teaching of courses, funded research, special summer assignments for faculty and administrators, conference attendance by faculty, students on scholarships, funded grants, sabbatical leave as well as special summer student trips. The Course Offering extended over a few hundred courses, and around 4-5 thousand students' enrollments. While maintaining linkage with the university strategic Goals and major KPI's on focus, at the most possible financial sustainability and efficiency as resources allowed.
- **Director, Center for Research Excellence in Mosque Architecture (CREMA) | 2017 – 2019**
Spearheaded a globally recognized research center dedicated to advancing mosque architecture through innovation, sustainability, and cultural authenticity. Directed multidisciplinary research initiatives, secured strategic partnerships, and elevated the center's international profile through high-impact publications, conferences, and funded projects addressing contemporary Islamic architectural discourse.
- **Professor & Chairman, Department of City and Regional Planning | 1996 – 2019**
Delivered sustained academic leadership over two decades, shaping generations of planners and urban thinkers. Led curriculum innovation, accreditation processes, and faculty development initiatives, while fostering a research-driven academic culture. Instrumental in aligning academic outputs with national urban development priorities and global planning standards. Orchestrated a high impact, very high profile Industrial Advisory Board interaction over two cycles.
- **Chairman, Department of Architecture | 2005 – 2011 | 2016 – 2019**
Directed academic and administrative functions of the architecture department during two strategic tenures. Led program modernization, studio-based pedagogical advancements, Institutional Accreditation by NCAAA as well as international collaborations. Enhanced graduate employability outcomes and strengthened the department's reputation as a center of design excellence.
- **Chairman, College of Environmental Design Council, KFUPM | 2013-2019**
Oversaw high-level academic governance, policy formulation, and strategic decision-making processes, ensuring alignment with institutional vision and quality assurance standards.

❖ Board Memberships & National Strategic Contributions

- **Board Member, National Center for Strategic Development Studies, Riyadh | 2016 – 2019**
Contributed to national-level policy advisory, offering expertise in urban development, strategic planning, and socio-economic transformation initiatives aligned with Saudi Vision frameworks.
- **Board Member, General Authority for Survey and Geodesic Data | 2013 – 2019**
Played a key role in guiding national geospatial strategies, supporting the advancement of surveying technologies, spatial data infrastructure, and evidence-based planning systems.
- **Board Member, Eastern Province Tourism Council, Dammam | 2007 – 2013**
Supported the development of regional tourism strategies, contributing to destination planning, heritage preservation, and sustainable tourism growth.
- **Board Member, Eastern Province Urban Observatory Advisory Council | 2017 – 2025**
Provided expert advisory on urban indicators, data analytics, and metropolitan development strategies to enhance regional planning intelligence and decision-making.

❖ International Advisory Roles & Global Engagement

- **Consultant, CRiSSMA – Università Cattolica del Sacro Cuore, Milan, Italy**
Delivered expert consultancy on Mediterranean and regional development systems, contributing to cross-cultural research collaborations and policy-oriented studies.
- **Member, Asian Association of Social Welfare Board, Zhuhai, China**
Engaged in international dialogue on social development, urban welfare systems, and inclusive planning practices within the Asian context.

❖ Academic & Institutional Advisory Boards

- **Board Member, College of Environmental Design Advisory Board, King Abdulaziz University, Jeddah | 2017 – Present**
Provided strategic academic guidance on program development, quality assurance, and research advancement.
- **Board Member, College of Engineering & Architecture Advisory Board, Al Yamamah University, Riyadh | 2018 – Present**
Contributed to academic excellence initiatives, curriculum innovation and accreditation, and industry alignment in architecture and interior design programs.

❖ National Projects & Strategic Initiatives

- **Member, King Abdullah City for Atomic and Renewable Energy (KACARE) National Project | 2015 – 2017**
Participated in high-level national initiatives integrating sustainable energy considerations into urban planning and architectural frameworks, supporting Saudi Arabia’s transition toward diversified energy solutions.

❖ ACADEMIC CREDENTIALS & INTELLECTUAL FORMATION

Rigorous and globally anchored academic journey, distinguished by intellectual depth, interdisciplinary excellence, and early recognition of scholarly distinction laying the foundation for a career defined by thought leadership in urban, environmental, and architectural planning.

- **Doctor of Philosophy (Ph.D.) in Urban, Technological & Environmental Planning (Urban & Regional Planning)**
University of Michigan, Ann Arbor, Michigan, USA | August 23, 1991
Completed a highly specialized doctoral program at one of the world’s leading research institutions, with a focus on the intersection of urban systems, technological advancement, and environmental sustainability.

Dissertation: “Towards the Reduction of Foreign Workforce in Saudi Arabia” a pioneering, policy-oriented study addressing labor dynamics, national workforce localization, and socio-economic transformation. This work contributed to early strategic discourse on workforce nationalization, offering data-driven frameworks and planning models with long-term policy implications.

The dissertation was formally published by UMI Inc., reflecting its scholarly relevance and research rigor.

- **Master of Urban Planning (MUP) – Urban Planning**
University of Michigan, Ann Arbor, Michigan, USA | December 19, 1986
Acquired advanced professional and analytical competencies in urban planning, spatial analysis, and regional development. The program emphasized quantitative modeling, land-use planning, infrastructure systems, and policy evaluation equipping with the ability to address complex urban challenges through integrated, evidence-based methodologies.
- **Bachelor of Science (BSc) in Architectural Engineering – High Honors**
University of Petroleum & Minerals (now KFUPM), Dhahran, Saudi Arabia | June 11, 1983
Graduated **First in Class**, demonstrating exceptional academic excellence and technical mastery in architectural engineering. Awarded the prestigious **OKAZ Distinction Prize** in recognition of outstanding performance and top-ranking achievement among peers. This early distinction marked the beginning of a trajectory defined by excellence, precision, and leadership in the built environment disciplines.

- **First Certificate in English (FCE)**
University of Cambridge, London, United Kingdom | June 1979
Achieved formal certification in English language proficiency from a globally renowned institution, establishing strong communication capabilities that supported subsequent international academic engagement, research dissemination, and cross-cultural collaboration.

❖ AREAS OF SPECIALIZATION & STRATEGIC EXPERTISE

Comprehensive, future-driven portfolio of expertise demonstrating exceptional depth across urban systems, smart cities, sustainability, economic development, and policy innovation. These specializations reflect a powerful integration of academic excellence, applied research, and strategic advisory influence at both national and global levels.

- **Smart & Sustainable Cities, Urban Resilience, and Future Urban Systems**
Extensive expertise in designing and advancing smart city ecosystems that integrate digital transformation, intelligent infrastructure, and sustainable urban practices. Proven ability to lead initiatives that enhance resilience, climate adaptability, and long-term urban sustainability aligned with global benchmarks.
- **Advanced Survey Analysis, Quantitative Modeling & Computer-Aided Planning Systems**
High-level proficiency in applying advanced analytical tools, spatial modeling, and computer-aided planning technologies. Expertise includes GIS-based analysis, urban simulation, and predictive modeling to support data-driven planning and optimize urban performance.
- **Urban Economic Systems, Competitiveness Strategies & Policy Analysis**
In-depth knowledge of urban and regional economic systems, with a strong focus on competitiveness, investment attraction, and economic resilience. Skilled in developing and evaluating policies that strengthen economic positioning and drive sustainable growth.
- **Urban & Regional Planning, Strategic Planning & Development Leadership**
Proven leadership in managing large-scale planning initiatives, including strategic visioning, policy formulation, and implementation frameworks. Recognized for aligning development strategies with national priorities and long-term transformation goals.
- **Master Planning, Structural Planning & Regional Development Frameworks**
Specialized in delivering comprehensive master plans and structural development strategies at city and regional levels. Demonstrated ability to translate complex planning concepts into actionable, scalable, and sustainable development solutions.
- **Urban Systems Analysis & Integrated Policy Development**
Advanced capability in analyzing complex urban systems and integrating multidisciplinary policy frameworks. Expertise in connecting infrastructure, mobility, housing, and environmental systems into cohesive and effective planning solutions.
- **Sustainable Housing Policy Development & Real Estate Economics**
Strong expertise in housing policy, affordability strategies, and real estate market dynamics. Proven contributions to developing sustainable housing frameworks that balance economic growth with social equity and accessibility.
- **Higher Education Development & Academic Policy Innovation in Urban Programs**
Extensive experience in shaping and advancing academic programs in urban planning and design. Expertise in curriculum development, accreditation processes, and academic governance to enhance institutional excellence and global competitiveness.
- **Workforce Localization (Saudization) & National Human Capital Development**
Recognized expertise in workforce localization strategies and national training systems. Significant contributions to policies aimed at strengthening local workforce capabilities, reducing dependency on foreign labor, and aligning education with labor market demands.

❖ HONORS, AWARDS, AND DISTINGUISHED RECOGNITION

Career distinguished by global recognition, strategic impact, and sustained excellence in **academic leadership, urban and regional planning, policy advisory, and professional development**. This portfolio highlights high-level accolades, ministerial honors, keynote invitations, and international acknowledgments reflecting a **profound influence on education, urban policy, and workforce development**.

- **2026 – CEO Sharqiyah Development Authority, Distinguished Advisor Recognition**
Received **formal Appreciation letter, from the CEO** Serving as a Senior Advisor in the urban Planning Department (for all Regional Development Master Plan Projects), and the Urban Observatory 2021-2025.
- **2025 – CEO Sharqiyah Development Authority, Master Plan Projects Development**
Received **formal Appreciation letter, from the CEO** on Developing Regional Plans (HAB, Qatif, Al Baydha and Eastern Region), Development Authorities Forum, Feb 27, 2025.
- **2024 – Economic Challenges Conference, University of Bejaiah, Algeria,**
Received **formal Appreciation from the Scientific Committee**, 6-7, October 2024
- **2021 – GCC Spatial Strategy Contribution**
Received **formal Appreciation from the GCC Secretariat** for pivotal contributions to the **GCC Spatial Strategy**, officially ratified by GCC leaders at the Al Ula Summit, Saudi Arabia (January 5, 2021), demonstrating regional policy leadership and strategic planning excellence.
- **2020 – Al-Khafji Master Plan Workshop**
Awarded **Letter of Appreciation by AGOC, Al-Khafji** for delivering a professional workshop for city planners on the **Al-Khafji Master Plan** (January 30, 2020), underscoring applied expertise in urban planning and capacity building.
- **2019 – Royal Recognition & Leadership**
 - **Letter of Appreciation from HRH Prince Mohammad bin Salman**, Crown Prince and Defense Minister, acknowledging impactful contributions as Board Member of the **General Authority of Surveying and Geodesic Data**.

- **Toastmasters International Keynote Speaker**, Saudi Arabia Chapter, Jubail, demonstrating continued recognition for leadership communication and public engagement.
- **2017 – Riyadh Economic Forum**
Appointed **Lead Supervisor and Keynote Speaker** for the study “*Labor Productivity in the Saudi Labor Market*” (November 27–29, 2017), providing actionable insights influencing national labor policies and economic competitiveness strategies.
- **2016 – Toastmasters International Keynote Engagement**
Repeatedly invited as a **distinguished keynote speaker**, reinforcing global communication and leadership prominence.
- **2014 – Toastmasters International Keynote Engagement**
Continued recognition for excellence in professional development and leadership communication.
- **2012 – Regional Leadership & Public Service**
 - **Honorary Plaque from HRH Governor of the Eastern Province** for six years of distinguished service as a Board Member of the Eastern Province Tourism Council.
 - **Toastmasters International Keynote Speaker**, Saudi Arabia Chapter, Jubail
 - **Best City Award – Prince Mohammad Bin Fahd Government Excellence Award**, recognizing contributions to urban development and municipal excellence.
- **2011 – Distinguished Professor, State of Qatar**
Awarded **Distinguished Professor Plaque** by HE the Minister of Municipality & Urban Planning for exceptional contributions to **Technical Leadership Workshops**, Qatar National Development Framework, and Qatar National Master Plan (February 27 – March 29, 2011).
- **2010 – Distinguished Course Instructor, State of Qatar**
Recognition by HE the Minister of Municipality & Urban Planning for leadership in **Executive Leadership Seminars**, contributing to Qatar’s strategic urban development and national master planning (December 6–23, 2010).
- **2008 – Academic & Research Excellence**
 - **Academic Performance Evaluation: Distinguished** for 15 consecutive years
 - **Keynote Speaker, Landscape Architecture Forum**, King Faisal University, Dammam, Saudi Arabia, delivering the lecture “*Landscape Architecture and Tourism Development in Saudi Arabia*” (May 13, 2008)
 - Celebrated among **Top 10 Contributing Researchers worldwide** in the *Higher Education Policy Journal* over the past 20 years
- **2005 – Kuwait University Master Plan Workshop**
Plaque awarded as **Distinguished Keynote Speaker** at “*New Campus Master Plan: Update and Critical Issues Workshop*”, Marina Hotel, Kuwait City (April 11, 2005), showcasing expertise in institutional master planning and strategic development.
- **2004 – Second Applied Symposium, Kuwait**
Awarded a plaque as **Distinguished Invited Keynote Speaker** at the Second Applied Symposium for National Labor Force, Kuwait Chamber of Commerce & Industry (December 8–10, 2003), reinforcing labor policy and workforce strategy impact.
- **2003 – Distinguished Academic Leadership & Teaching Excellence**
 - **Distinguished Teaching and Advising Award**, KFUPM
 - **Distinguished 20-Year Service Award**, KFUPM
 - **Academic Performance Evaluation: Distinguished** for 10 consecutive years
 - **Keynote Speaker**, Second Applied Symposium for National Labor Force, Kuwait Chamber of Commerce & Industry (December 8–10, 2003)
 - Nominated for **Inclusion in “One Thousand Great Intellectuals, 2003”**, International Biographical Centre, Cambridge, UK
- **2002 – Keynote Recognition & Global Listings**
 - Plaques awarded as **Distinguished Invited Keynote Speaker** at:
 - *First Applied Symposium for National Labor Force*, Kuwait City (October 20–22, 2002)
 - *Second Employment & Saudization Forum*, Riyadh (December 29–30, 2002)
 - Listed in the **20th Edition of Marquis Who’s Who in the World (2003)**
 - Nominated by **Who’s Who Historical Society**, inclusion in 2003 edition

- **2001 – Marquis Who’s Who Recognition**
Listed in the **19th Edition of Marquis Who’s Who in the World (2002)**, highlighting international recognition for scholarly contributions and professional distinction.
- **2000 – Distinguished Short Course Award, KFUPM**
Awarded jointly for delivering high-impact professional training and capacity-building programs.
- **1998 – Distinguished Teaching Award, KFUPM**
Recognition for exceptional pedagogical contributions, student mentorship, and academic leadership.
- **1997 – Teaching Nomination & Alumni Recognition**
 - Nominated for **Distinguished Teaching Award, KFUPM**
 - Featured in *PORTICO – Annual Report to Alumni, University of Michigan, Ann Arbor, USA* as a notable **Achiever Alumni**
- **1982 – OKAZ Distinguished Graduate Award**
Conferred by **HRH Prince Majid Bin Abdul Aziz Al Saud**, Governor of Makkah Region, for graduating **First in Rank** among the 1983 College of Environmental Design graduates, establishing a foundation for a career of excellence.

❖ PROFESSIONAL AFFILIATIONS AND STRATEGIC ADVISORY ROLES

Distinguished portfolio of professional memberships and board appointments reflecting **strategic leadership, international collaboration, and interdisciplinary expertise** in urban planning, architecture, higher education, and workforce development. These affiliations underscore a sustained commitment to shaping policy, advancing research, and contributing to professional excellence globally.

- **Board Member, National Center for Strategic and Development Studies, Riyadh, Saudi Arabia** – Providing high-level strategic guidance on national policy, urban planning initiatives, and development frameworks.
- **Board Member, General Authority of Surveying and Geodesic Data, Riyadh, Saudi Arabia** – Contributing expert advisory on geospatial analysis, land use policy, and national survey and border issues projects.
- **Board Member, Eastern Province Tourism Council, Dammam, Saudi Arabia** – Supporting sustainable tourism development and regional cultural initiatives through evidence-based planning.
- **Member, Asian Association for Social Welfare Board, Zuhai, China** – Engaging in policy formulation and cross-national programs to enhance social welfare and community development.
- **Member, Urban and Regional Information Systems Association (URISA), Chicago, USA** – Advancing the application of geographic information systems (GIS) and urban informatics for smart city solutions.
- **Member, European Association for Institutional Research (EAIR), The Netherlands** – Contributing to institutional research, higher education governance, and strategic analytics for universities across Europe.
- **Member, University of Michigan Alumni Association, College of Architecture and Urban Planning (CAUP), Ann Arbor, USA** – Maintaining active engagement with academic peers and fostering research collaboration in urban planning and design.
- **Member, Saudi Council of Engineers, Riyadh, Saudi Arabia** – Upholding engineering and architectural professional standards while mentoring emerging professionals.
- **Member, Arabian Society for Human Resources Management (ASHRM), Dhahran, Saudi Arabia** – Supporting workforce development, organizational excellence, and national Saudization initiatives.
- **Member, Research Board of Advisors, American Biographical Institute (ABI), North Carolina, USA** – Contributing to international recognition of distinguished scholars and thought leaders.
- **Member, Advisory Board for Asia and the Middle East, Human Resource Development International Journal (HRDI), 2004–2011** – Providing scholarly review and guidance on workforce development and management research.
- **Member, Arab Institute of Operation & Maintenance (OMAINTEC), Beirut, Lebanon** – Advancing operational excellence and sustainable infrastructure management across the MENA region.
- **Member, College of Environmental Design Advisory Council, Dhahran, Saudi Arabia** – Guiding curriculum innovation, strategic planning, and design research initiatives.
- **Member, Board of Trustees, International Society of Food, Agriculture, and Environment, Lansing, Michigan, USA** – Supporting global policy, research dissemination, and sustainable development initiatives.
- **Member, Board of Trustees, Arab Regional Center for Training and Consultation (ARC-TC), Cairo, Egypt** – Contributing to regional leadership training programs and professional capacity building.
- **Member, Editorial Board, International Journal of Arab Culture, Management, and Sustainable Development (IJACMSD)** – Providing editorial oversight and advancing high-impact interdisciplinary research publications.
- **Member, Indira International Distance Education Academy (IIDEA), Mumbai, India** – Supporting global distance learning initiatives and higher education innovation.
- **Member, London Art and Architecture Research & Design Group (LONARD) Advisory Board and International Scientific Committee, London, UK** – Guiding international research projects in architecture, urban design, and cultural studies.

❖ EDITORIAL BOARD MEMBERSHIPS & SCHOLARLY LEADERSHIP

Distinguished record of **editorial oversight, scholarly review, and academic leadership** across international journals, encyclopedias, and refereed publications, reflecting sustained contributions to urban planning, architecture, social welfare, sustainable development, and higher education research.

- **2011–2014:** Member of the Editorial Board, *International Journal of Sustainable Built Environment (IJSBE)* – Providing expert guidance on innovative research in sustainable urban design, smart infrastructure, and environmental planning.
- **2008–2011:** Member of the Editorial Board, *International Journal of Arab Culture, Management, and Sustainable Development (IJACMSD)* – Overseeing peer review, advancing high-impact interdisciplinary research, and promoting regional and global scholarship.
- **2007–2010:** Co-Editor, International Board of Editorial Advisors, *Journal of Comparative Social Welfare (JCSW)* – Shaping comparative research on social welfare policies, labor market studies, and national development frameworks.
- **2006:** Guest Editor, *International Journal of Learning and Intellectual Capital* – Curating thematic issues on knowledge management, intellectual capital, and organizational learning in global contexts.
- **2004–2011:** Advisory Board Member for Asia and the Middle East, *Human Resource Development International (HRDI)* – Steering scholarly contributions on workforce development, strategic human resource policies, and national training initiatives.
- **2003–2005:** Editorial Board Member, *National Encyclopedia of Saudi Arabia; Economy and Natural Resources* – Contributing authoritative content, research validation, and knowledge curation for national and regional reference materials.
- **2000–2004:** Chairman, *College of Environmental Design (CED) Review Book Committee, Editorial Board* – Leading a commemorative special issue celebrating the 20th anniversary of the College; served as Editor for subsequent journal issues (2003–2004), ensuring rigorous peer review, academic excellence, and scholarly impact.
- **1999–2000:** Member, Journal Publications & Review Committee, *URISA Refereed Journal* – Participating in editorial review, publication standards enforcement, and strategic content planning for urban and regional information systems scholarship.

❖ ACADEMIC EXPERIENCE

Distinguished career in academic leadership, teaching, and program development spanning over three decades, with extensive contributions to curriculum design, departmental governance, and international academic initiatives.

Dean, College of Environmental Design, King Fahd University of Petroleum & Minerals (KFUPM), Dhahran, Saudi Arabia

October 22, 2013 – August 17, 2019

- Provided visionary leadership for the College, overseeing strategic planning, academic programs, and faculty development.
- Spearheaded initiatives in sustainable design, urban planning, and environmental studies, elevating the College's national and international profile.
- Chaired the College Council, implementing policy reforms, research agendas, and academic governance frameworks.

Chairman, Department of City and Regional Planning, College of Environmental Design, KFUPM

February 7, 2004 – August 23, 2019

- Directed all departmental operations, curriculum development, and faculty mentoring programs.
- Advanced research in urban planning, smart cities, and regional development, fostering collaborations with governmental and private entities.
- Supervised Ph.D. and master's candidates, promoting evidence-based planning practices.

Chairman, Department of Architecture, College of Environmental Design, KFUPM

September 4, 2005 – March 14, 2011

- Led the Department's academic and administrative activities, integrating modern architectural pedagogy with research-driven practice.
- Oversaw faculty recruitment, accreditation processes, and program evaluations, ensuring compliance with international standards.

Professor, College of Environmental Design, KFUPM

June 2006 – Present

- Conducted advanced lectures in Urban and Regional Planning, Sustainable Development, and Smart City Design.
- Mentored graduate and undergraduate students, guiding research initiatives and professional skill development.

Associate Professor, College of Environmental Design, KFUPM

June 16, 1997 – June 2006

- Delivered courses in city planning, urban design, and development economics.
- Led research projects on Saudization, national labor force development, and regional planning policies.

Director / Coordinator, KFUPM Summer Programs, College of Environmental Design

- **Director:** Summer Program 2014 (Term 133) & 2015 (Term 143) – Managed program operations, curriculum, and faculty assignments.
- **Coordinator:** Summer Programs 2000, 2004, 2007, 2010, 2013, 2016 – Orchestrated academic scheduling, student engagement, and program assessments.

Member, College Council, College of Environmental Design, KFUPM

February 2004 – 2019

- Actively participated in strategic decision-making, academic policy formulation, and quality assurance initiatives.

❖ PROFESSIONAL WORK EXPERIENCE

Advisor – Dareen Island Master Plan Development Project

March 2024 – September 2025

- Spearheaded the Consulting Office selection process, ensuring top-tier expertise for the project.
- Led multi-stakeholder engagement strategies, enhancing coordination among local authorities, private sector, and civil society.
- Oversaw data acquisition, processing, and verification to guarantee precision in all analytical outputs.
- Provided high-level advisory on urban planning context and critically reviewed major submissions, ensuring alignment with strategic objectives.

Senior Advisor – Al Baydha Master Plan Development Project

October 2022 – July 2024

- Directed stakeholder engagement sessions and facilitated collaboration across government and private entities.
- Supervised comprehensive data collection and validation to strengthen decision-making processes.
- Delivered advisory oversight on local planning strategies, ensuring master plan recommendations were actionable and context-sensitive.

Senior Advisor – Hafr Al Batin Master Plan Development Project

March 2022 – March 2024

- Led all phases of stakeholder engagement, including workshops and strategic consultations.
- Oversaw governmental data integration and reviewed critical submissions to ensure compliance with planning standards.
- Provided actionable recommendations aligned with regional development objectives.

Principal Advisor – Al Khafji City Master Plan Development Project

November 2019 – October 2021

- Represented the owner (Ministry of Energy, Aramco Gulf Operations Company, and Saudi Chevron) with full advisory and technical oversight.
- Directed project execution through the House of Expertise, ensuring all outputs met national standards and stakeholder expectations.
- Implemented strategic recommendations to optimize urban development and public infrastructure planning.

Head Advisor – GCC Urban Strategy 2030

October 2019 – January 2021

- Led the advisory team in preparing a comprehensive urban strategy for the Gulf Cooperation Council countries, including five sub-studies covering strategic vision, urban indicators, policy frameworks, and border area development.
- Proposed development strategies for key Gulf border areas such as Al-Khafji, Al-Batha Al-Ghuwaifat, and Al-Ain Al-Buraimi.
- Contributed to regional policy alignment, culminating in official approval by GCC leaders at the Al-Ula Summit, Saudi Arabia, January 5, 2021.

Key Project Supervision – Riyadh Regional Studies

April 2019

- Oversaw the comparative analytical study of Riyadh city and regional plans against actual projects, identifying strategic gaps and actionable improvements.
- Supervised the study on geographical distribution of development projects in Riyadh, evaluating their impact on regional development and integration.

Project Supervisor – Human Productivity in the Saudi Economy

November 2017

- Directed a 6-month analytical project assessing human capital productivity within the National Transformation Program 2030.
- Presented key findings and strategic recommendations to the Riyadh Economic Forum, enhancing policy decision-making.

Senior Local Advisor – Future Saudi Cities within Vision 2030

April 2016 – April 2017

- Facilitated workshops across Saudi regions to integrate local governance structures and regional planning policies.
- Provided comprehensive advisory support for urban planning strategies aligned with national transformation objectives.

Master Plan Review – Qatar University

2016

- Critically evaluated the university's master plan, ensuring technical accuracy and strategic alignment.
- Conducted capacity-building workshops for the project supervision team to enhance project delivery standards.

Study Supervisor – Stalled and Delayed Projects in Riyadh

November 2015

- Led the evaluation of stalled development projects, providing actionable recommendations for timely completion and policy reform.

Riyadh Construction Sector Study – Riyadh Economic Forum

December 9-11, 2013

- Oversaw the study "Problems of the building and construction sector in Saudi Arabia," proposing comprehensive solutions to enhance sector efficiency and regulatory compliance.

Consultant – Jeddah Rainwater Drainage Project

January – July 2012

- Represented Saudi Aramco and managed consultant AECOM's project execution, ensuring adherence to royal directives.
- Reviewed and authorized milestone completions and coordinated inter-agency workshops.

Executive Training Program – Ministry of Municipalities & Urban Planning, Qatar

2010 – 2011

- Implemented a high-level training program for executive leaders and technical staff on urban planning and national development frameworks.

Design Study Supervision – Great Mosque of Mecca, Mataf Expansion

November 10, 2007 – April 25, 2008

- Supervised King Fahd University of Petroleum and Minerals' design team in alliance with RSP Singapore.
- Ensured project compliance with technical, safety, and strategic design standards.

Strategic Planning Projects – Eastern Province & Taif Tourism Development

2007 – 2008

- Project manager for Eastern Province strategic development plan, including comprehensive socio-economic and investment analyses.
- Directed tourism development plan updates for Taif Governorate, providing actionable recommendations to local authorities.

Economic Development Project – Al-Ahsa Economic City (ALEC)

2007 – 2008

- Directed regional economic studies and investment opportunity analysis for SK Telecom, contributing to sustainable urban growth strategies.

Tourism Market & Operational Planning – Eastern Province

2006 – 2007

- Acted as local consultant for tourism investment studies, delivering operational economic plans for Spanish partner T&L and the regional Tourism Council.

Kuwait University Master Plan Review

2006

- Reviewed and implemented two workshops for the university study team to enhance project alignment and output quality.

Qassim Investment and Economic Strategy Review

2005 – 2006

- Analyzed and corrected investment and economic development strategies prepared by the Monitor Group, London.

- Delivered region-specific actionable recommendations for the Qassim Chamber of Commerce & Economic Development Council.

National Tourism Localization Plan – Kingdom of Saudi Arabia

May 2005 – 2006

- Principal researcher and project manager for the national plan to localize tourism-related jobs, enhancing sector competitiveness and workforce development.

Strategic Development Project – King Fahd University of Petroleum & Minerals

2006 – 2007

- Directed projects to elevate recreational, health, sports, food, and transportation services for the university community.

Youth Social Planning Study – Industrial City of Yanbu

January – August 2006

- Participated in a targeted social study for youth needs under the Royal Commission for Jubail and Yanbu, providing policy and programmatic recommendations.

❖ PROFESSIONAL WORK EXPERIENCE

Advisor – Dareen Island Master Plan Development Project

March 2024 – September 2025

- Led the Consulting Office selection process and coordinated high-level stakeholder engagement.
- Oversaw local authority data acquisition, processing, and validation, ensuring accurate planning inputs.
- Provided expert advisory on local planning context and critically reviewed all major submissions to align with strategic objectives.

Senior Advisor – Al Baydha Master Plan Development Project

October 2022 – July 2024

- Directed multi-stakeholder engagement sessions and facilitated government and private sector collaboration.
- Supervised data collection and verification to support evidence-based urban planning decisions.
- Delivered strategic guidance on local planning context to ensure practical and sustainable outcomes.

Senior Advisor – Hafr Al Batin Master Plan Development Project

March 2022 – March 2024

- Led comprehensive stakeholder engagement workshops and consultations.
- Managed local authority data acquisition and analytical review.
- Provided senior-level advisory on master plan submissions and planning context.

Principal Advisor – Al Khafji City Master Plan Development Project

November 2019 – October 2021

- Represented the Ministry of Energy, Aramco Gulf Operations Company, and Saudi Chevron in all technical and advisory aspects.
- Directed project execution through the House of Expertise, ensuring outputs complied with national and international standards.

Head Advisor – GCC Urban Strategy 2030

October 2019 – January 2021

- Led a multi-disciplinary advisory team in developing a comprehensive urban strategy for GCC countries, including five sub-studies covering strategic vision, urban policies, and border area development.
- Proposed actionable development plans for key border areas and strategic projects such as Al-Khafji.
- Contributed to policy approval by GCC leaders at the Al-Ula Summit, January 5, 2021.

Project Supervisor – Riyadh Regional Development Studies

April 2019

- Supervised comparative analytical studies of Riyadh's urban and regional plans against actual projects to identify gaps and opportunities.
- Directed studies on geographical distribution of development projects and their regional integration impact.

Supervisor – Human Productivity in Saudi Economy

November 2017

- Managed a 6-month analytical study on labor productivity under the National Transformation Program 2030.
- Presented findings at Riyadh Economic Forum, offering strategic recommendations for workforce optimization.

Senior Local Advisor – Future Saudi Cities (Vision 2030)

April 2016 – April 2017

- Facilitated workshops to integrate local governance, regional planning systems, and development policies.
- Provided technical and strategic advisory to ensure alignment with national urban development objectives.

Master Plan Review – Qatar University

2016

- Evaluated and corrected the master plan for accuracy and strategic coherence.
- Delivered workshops to strengthen project supervision team capabilities.

Supervisor – Stalled and Delayed Projects Study, Riyadh

November 2015

- Directed evaluation of stalled development projects, offering actionable recommendations to accelerate project delivery.

Consultant – Riyadh Construction Sector Study

December 2013

- Supervised study on challenges in Saudi Arabia's building and construction sector.
- Recommended sector-wide solutions to improve efficiency, compliance, and productivity.

Consultant & Owner Representative – Jeddah Rainwater Drainage Project

January – July 2012

- Represented Saudi Aramco in project oversight, ensuring adherence to scope, quality, and government directives.
- Coordinated workshops with authorities to streamline project delivery.

Executive Training Program Implementation – Ministry of Municipalities, Qatar

2010 – 2011

- Delivered high-level training for executive leaders and technical cadres on national development frameworks and urban planning strategies.

Design Study Supervisor – Great Mosque of Mecca, Mataf Expansion

November 10, 2007 – April 25, 2008

- Supervised KFUPM team in collaboration with RSP Singapore, ensuring design compliance and quality standards.

Project Manager – Eastern Province Strategic Development Plan

2007 – 2008

- Directed strategic planning and socio-economic analysis for comprehensive regional development.
- Led tourism development plan updates for Taif Governorate.

Economic Development Consultant – Al-Ahsa Economic City (ALEC)

2007 – 2008

- Conducted regional economic studies and investment opportunity assessments to guide sustainable city planning initiatives.

Tourism Market & Operational Planning – Eastern Province

2006 – 2007

- Prepared operational plans for regional tourism councils and investors, enhancing sector competitiveness.

Kuwait University Master Plan Review

2006

- Conducted master plan review and delivered workshops to ensure effective project implementation.

Qassim Investment & Economic Development Strategy Study

2005 – 2006

- Analyzed and revised regional investment strategies prepared by Monitor Group London, aligning them with local development objectives.

National Tourism Job Localization Plan

May 2005 – 2006

- Principal researcher and project manager for the national plan localizing tourism-related jobs, supporting workforce development and sector growth.

Strategic Development Project – King Fahd University

2006 – 2007

- Directed projects to elevate recreational, health, sports, food, and transportation services within the university.

Youth Social Planning Study – Industrial City of Yanbu

January – August 2006

- Participated in targeted youth needs study for the Royal Commission for Jubail and Yanbu, providing actionable policy recommendations.

Director – KFUPM Master Plan & Services Development Committee

2004 – 2007

- Oversaw strategic planning, service development, and execution of master planning initiatives at KFUPM.

Consultant – Supreme Commission on Tourism, Riyadh

2003 – 2004

- Provided high-level advisory services on tourism development strategies and implementation frameworks.

Project Manager – Comprehensive Plan for KFUPM University City

2003 – 2005

- Directed phases one and two of the master planning project, coordinating cross-functional teams and ensuring alignment with strategic objectives.

Project Manager – GIS Applications in Service Management

2001 – 2004

- Managed GIS deployment for the management of service establishments across Saudi Arabia, optimizing operational efficiency and data-driven decision-making.

Consultant – Eastern Region Municipality (Amanah), Urban Planning Department

December 2000 – December 2001

- Provided expert advisory on urban planning, zoning, and development policy implementation to the Mayor.

Labor Market Studies – GCC & Saudi Development Plans

March 1989, March 1997

- Contributed to planning and labor market studies for the GCC General Secretariat and Saudi Sixth Development Plan (1415–1420 AH), providing labor and employment forecasts.

Head of Labor Market Study Working Group – National Training & Saudization Plan

September 1997 – 2000

- Led studies and recommendations to support workforce localization and training initiatives under the Manpower Council.

Consultant – Office of HE the Minister of Higher Education

January 1994 – December 1997

- Advised on higher education strategy, institutional development, and policy planning.

Organizational Structure & Job Evaluation Project – General Organization for Military Industries

January 1994 – June 1995

- Assisted in organizational design, job descriptions, and performance evaluation frameworks.

Education Strategy Planning – Research Institute

1993

- Participated in strategic educational planning projects to enhance national education systems.

Consultant – Industrial Development Division, Saudi Aramco

July 1991 – September 1997

- Provided ongoing consultancy for industrial planning, environmental assessment, and project evaluation.

Planning Engineer Intern – Dubai Municipality

June – August 1983

- Assisted in town planning projects and contributed to urban analysis and planning recommendations.

Engineer Intern – Saudi Aramco, Construction Support Services

June – August 1982

- Supported engineering and construction planning activities, gaining practical experience in project execution.

Practical Training Program – Facilities Planning, Saudi Aramco

June – September 1981

- Completed hands-on training in facilities planning, gaining foundational expertise in industrial and urban planning.

ACADEMIC ACTIVITIES & TEACHING EXCELLENCE

Undergraduate Teaching:

- Delivered a wide range of undergraduate courses at **King Fahd University of Petroleum & Minerals (KFUPM), Dhahran**, and **King Faisal University, Dammam**, covering core planning, design, and urban development topics.
- The latest is **Urban Indicators Assessment (SSC 314)**, linking data with UN Habitat Sustainable Development Goals SDG 17, IMD for Smart Cities Index, and Global Livability Index.
- Employed innovative pedagogical approaches integrating case studies, fieldwork, and advanced analytical tools to enhance student engagement and practical understanding.

Graduate-Level Instruction:

- **Planning Theory (CRP 502)** – Comprehensive exploration of contemporary planning frameworks and theoretical underpinnings for urban and regional development.
- **Housing Policies (CRP 503 / CRP 534)** – Analysis of national and global housing strategies, policy formulation, and socio-economic implications.
- **Statistical Analysis in Planning (CRP 505)** – Advanced quantitative methods, urban data analytics, and application of statistical modeling to real-world planning challenges.
- **Urban Survey Methods (CRP 506)** – Techniques for urban fieldwork, spatial data collection, and GIS-based analysis.
- **Comprehensive Planning Project (CRP 530)** – Guided capstone projects emphasizing holistic planning processes, stakeholder engagement, and integrated urban solutions.
- **Urban Infrastructure Planning (CRP 535)** – In-depth studies of infrastructure systems, planning integration, and sustainable urban design.
- **Graduate Seminar (CRP 599)** – Facilitated critical discussions on emerging planning issues, research methodologies, and policy innovations.
- **Final Planning Project (CRP 540 / CRP 601)** – Supervised advanced research projects, delivering mentorship in methodology, analysis, and professional presentation.

Curriculum and Instructional Development:

- Developed comprehensive curricula, course packs, and textbooks for **Planning Theory (CRP 502/CRP 501)**, **Housing Policies (CRP 503/CRP 535)**, **Urban Survey Methods (CRP 506)**, **Statistical Analysis for Planning (CRP 505)**, and **Urban Planning Methods (CRP 506)**.
- Designed and implemented professional training programs on **Master Planning and Planning Techniques**, delivered across Saudi Arabia and GCC states to government agencies, urban planners, and technical teams.
- Played a pivotal role in the **revision and enhancement of both graduate and undergraduate CRP programs**, ensuring alignment with international academic standards and industry requirements.
- Developed the proposal and framework for the **CRP PhD Program**, integrating research rigor, advanced methodologies, and interdisciplinary applications. This was later integrated into the recently approved PhD Program in Smart and Sustainable Urbanism at the department.
- Developed with a team the Newly launched **Smart and Sustainable Cities (SSC)** program,

Academic Mentorship & Examination:

- Served as **External Examiner** for Ph.D. students in many international universities' programs, as well as the Civil Engineering Department at KFUPM, evaluating research in **Urban Transportation Planning and Modeling (CE 501)** and **Statistical Analysis in Planning (CRP 505)**, providing expert feedback and assessment of high-level research during multiple terms.
- Mentored graduate students and research teams, fostering innovation, analytical rigor, and professional competence in urban and regional planning disciplines.

Impact & Recognition:

- Renowned for integrating academic theory with applied practice, shaping both the next generation of urban planners and the strategic development of regional and national planning initiatives.
- Contributed to numerous academic publications, workshops, and professional forums, strengthening the link between university research, policy implementation, and urban development practices.

❖ SUPERVISION OF FINAL PLANNING PROJECTS

Throughout my academic career, I have **mentored and supervised numerous Final Planning Projects**, guiding students through the full spectrum of research, analysis, and practical application in urban and regional planning. These projects combined cutting-edge technologies, spatial analysis, and policy insights to address real-world urban challenges across Saudi Arabia and beyond. Selected supervised projects include:

1. **Potential Use of GIS in Land Subdivision Planning** – Dammam Municipality: Optimizing land parceling and urban development through advanced GIS methodologies.
2. **Use of GIS in Water & Sewerage Establishments** – Enhancing urban utilities management and infrastructure efficiency.

3. **Potential Use of GIS in Maintenance Services** – Case study: King Fahd University of Petroleum & Minerals, integrating spatial data for facility management.
4. **Transportation Impact Assessment of a Rezoned Area** – Al-Khobar, Saudi Arabia; evaluating traffic patterns and infrastructure needs.
5. **KFUPM Campus: Potential Physical Development and Future Directions** – Strategic campus planning with sustainable growth indicators.
6. **Makkah Street Redevelopment Plan** – Thugbah, Saudi Arabia; urban revitalization and public space optimization.
7. **Managing Growth and Development in the Riyadh Metropolitan Region** – Comprehensive regional assessment and development recommendations.
8. **An Infrastructure Analysis of Al-Doha Town** – Evaluating existing infrastructure and future expansion strategies.
9. **Bridging the Gap between Supply and Demand for Skilled Labor in Saudi Market** – Policy-oriented approach for workforce planning.
10. **A GIS Application Viewer for Water Supply** – KFUPM, Dhahran; integration of interactive spatial tools for utility management.
11. **Designing a GIS Database for Planning Organizations** – Case study: Urban Planning Directorate, Dammam Municipality.
12. **Affordable Housing in Saudi Arabia** – Evaluating policy frameworks and spatial allocation strategies.
13. **GIS Application in Facilities Management** – Internet-based ArcIMS GIS implementation for real-time facility monitoring.
14. **Principles for the Rejuvenation of an Islamic City in Modern Context** – Case study: Medina of Tunis, combining heritage preservation and urban innovation.
15. **Evaluation of Transportation Sustainability** – Contributions of GIS & Spatial Decision Support Systems.
16. **Integration of GIS and Mathematical Models for Site Selection** – Methodological framework for urban development planning.
17. **A GIS and Syntactic-Based Model for Evaluation of Sustainable Neighborhood Design** – Integrating spatial syntax and urban design principles.
18. **Determining Affordable Housing Stocks Needed in Administrative Areas, Saudi Arabia** – Strategic planning to address housing demand gaps.
19. **A GIS-Based Assessment of Urban Sprawl** – Case study: Al Khobar, analyzing urban expansion patterns and sustainability implications.
20. **Effectiveness of Organizational Structure for Construction Firms in Saudi Arabia** – Assessing operational efficiency and management practices.
21. **Construction Contractors' Contingency and Assumption of Risk** – Risk analysis and mitigation strategies in construction projects.
22. **The Social, Economic, Political, and Human Development of Saudi Arabia** – Challenges at the Dawn of the 21st Century for GCC Countries; focused case study on Saudi Arabia.
23. **Effects of Land Cover Changes on Land Surface Temperature** – Case study: Dammam, Saudi Arabia, January 2015; assessing environmental and urban climate impacts.

Impact:

These projects reflect a **commitment to bridging academic research with actionable solutions**, equipping students with the skills to tackle complex urban, environmental, and socio-economic challenges. They also illustrate a consistent emphasis on **GIS integration, sustainability, policy relevance, and strategic urban planning**, contributing to both local and regional development initiatives.

❖ **SHORT COURSES & PROFESSIONAL TRAINING**

Completed over 40 specialized short courses and workshops, demonstrating a lifelong commitment to professional development, practical expertise, and leadership in urban planning, architecture, and GIS applications. Selected courses include:

- Developing Master Plans for Small Towns – strategic approaches for sustainable urban growth
- Computer-Aided Planning of Urban Systems – integrating technology into urban design
- Professional Practice in Architecture – enhancing professional standards and project management
- Planning Techniques Workshop – practical, hands-on planning methodologies
- Computer-Aided Design & Drafting – advanced CAD applications in architecture and planning
- Computer-Aided Planning & Geographic Information Systems (GIS) – spatial analysis for urban management
- Introduction to Geographic Information Systems (GIS) – foundational GIS concepts and applications
- Time Management – strategies for optimizing productivity and project delivery
- GIS in Transportation – modeling and analysis of transportation networks
- Methods, Approaches, and Skills of Urban and Regional Planning – comprehensive overview of planning frameworks and techniques

Impact: These courses reflect a strong **blend of technical, managerial, and analytical skills**, enabling successful guidance of complex projects and training of future urban planning leaders across Saudi Arabia and the GCC region.

❖ ADMINISTRATIVE ACTIVITIES & LEADERSHIP ROLES

- **Director, Center for Research Excellence in Mosque Architecture (CREMA)** – Led advanced research initiatives in mosque architecture, promoting scholarly excellence and innovative design strategies, **January 20, 2017 – August 27, 2019**
- **Chairman, Department of City & Regional Planning, KFUPM** – Guided the department’s strategic, academic, and research initiatives, **September 12, 1996 – September 17, 2000** and **February 7, 2004 – August 27, 2019**
- **Acting Chairman, Department of Architecture** – Oversaw curriculum development, faculty management, and academic excellence, **September 2005 – 2011**
- **Member, Eastern Province Tourism Board** – Contributed to regional tourism policy, strategic planning, and sustainable development initiatives
- **Member, College of Environmental Design Advisory Committee** – Provided expert advisory on academic programs, research, and institutional planning
- **Chairman, CED Review Book Committee** – Led editorial planning for the College’s commemorative publications, **2000–2003**
- **Chairman, Community Affairs Committee** – Directed community engagement initiatives and outreach programs, **2002–2003**
- **Chairman, University Master Plan Committee** – Oversaw campus planning, infrastructure development, and long-term strategic projects, **2000, 2002–2003**
- **Member, College of Environmental Design Council** – Participated in governance and academic oversight, **September 12, 1996 – September 17, 2000**
- **Member, College of Graduate Studies Council** – Ongoing contribution to graduate education policies, curriculum development, and research initiatives, **1996 – Present**
- **Chairman, Centennial Ceremony Exhibition Committee** – Directed high-profile exhibitions and institutional celebrations, **1997–2000**
- **College of Environmental Design Summer Coordinator** – Managed summer academic programs, **1998, 2000, 2004**
- **Member, Centennial Ceremony Executive Committee** – Participated in planning and execution of major university milestone events, **1996–2000**
- **Extensive Committee Involvement** – Active member in **over 300 international, national, regional, ministerial, university, college, and departmental committees** over the past 12 years, demonstrating exceptional leadership, organizational influence, and strategic vision

Impact: These roles reflect a remarkable blend of academic leadership, institutional governance, strategic planning, and active engagement in both national and international initiatives, reinforcing a legacy of excellence, mentorship, and transformative institutional contributions.

❖ PROFESSIONAL CONSULTATION ACTIVITIES

1. **Consultant, Supreme Commission on Tourism** – Provided expert guidance on national tourism strategies, sustainable development, and urban planning frameworks.
2. **Consultant, Dammam Municipality** – Advised on urban planning, infrastructure projects, and municipal development initiatives.
3. **Consultant, Office of the Minister of Higher Education (Jan 1994 – Dec 1997)** – Contributed to strategic higher education policies, program development, and organizational planning.
4. **Reviewer, Funded Academic Projects** – Critically evaluated numerous research proposals and projects across local, national, and international universities, ensuring academic rigor and relevance.
5. **Reviewer, Refereed Journals & Conferences** – Assessed research papers for local, regional, and international journals and conferences, maintaining high scholarly standards.
6. **Supervisor, Graduate Research and Planning Projects** – Directed Master’s theses and Final Planning Projects at leading institutions including KFUPM, King Faisal University, Politecnico di Milano (Italy), University del Sacre Cuore (Milan, Italy), and University LUISS (Rome, Italy).
7. **Active University Program Contributor** – Played a pivotal role in various university initiatives, enhancing academic programs, research opportunities, and student engagement.
8. **Organizer of Scientific & International Expeditions** – Led field trips across Saudi Arabia to document traditional architectural styles and organized international expeditions to prominent world heritage sites, culminating in the publication of the documentary book “**A Journey into the Mughal Empire**”, capturing architectural and cultural insights for scholarly reference.

Impact: These activities highlight a profound commitment to advancing planning and architectural knowledge, bridging academic research with practical consultancy, and fostering cross-cultural learning and professional excellence.

❖ SELECTED FUNDED RESEARCH PROJECTS

1. **An Investigation into the Application of GIS for Infrastructure and Facilities Management in Saudi Arabia**
Duration: 2 years (Starting 1 March 2002)
Role: Principal Investigator

A pioneering study focused on the integration of Geographic Information Systems (GIS) to enhance infrastructure and facilities management across Saudi Arabia, providing actionable strategies for urban planning and operational efficiency.

2. KFUPM Land Use Map – Master Plan Project, Phase I

Location: Dhahran, KFUPM, 2004

Role: Principal Investigator

Developed a comprehensive land use map as part of the King Fahd University of Petroleum & Minerals (KFUPM) master plan, establishing a baseline for campus development and long-term spatial planning.

3. GIS-Based KFUPM Base Map with Services and Attributes, Phase II

Location: Dhahran, KFUPM, 2004

Role: Principal Investigator

Expanded the GIS framework to include detailed service layers and attribute data, providing a digital infrastructure for campus management and planning applications.

4. GIS-Based KFUPM Base Map with Services and Attributes, Phase III

Location: Dhahran, KFUPM, 2005

Role: Principal Investigator

Finalized the GIS base map system with enhanced service integration, ensuring continuity and accuracy for all campus planning initiatives.

5. GIS Unit Development at the Maintenance Department

Location: Dhahran, KFUPM, 2006

Role: Principal Investigator

Established a dedicated GIS unit to host and manage the KFUPM base map, supporting data-driven maintenance and operational decision-making.

6. Organizational Structure, Job Description, and Evaluation – General Organization for Military Industries

Location: Al Kharj, Saudi Arabia, Jan 1994 – June 1995

Role: Principal Investigator

Conducted an 18-month study to design and evaluate organizational structures, job descriptions, and performance assessment frameworks for strategic workforce optimization.

7. Water Utilization for Desert Greening along the Gulf Coastal Belt of Saudi Arabia

Client: Idemitsu Kosan Co. Ltd., Tokyo, Japan, March 1997

Role: Principal Investigator

Researched sustainable water management solutions to support greening initiatives in arid coastal zones, integrating environmental planning with resource efficiency.

8. The Saudi National Atlas

Duration: Jan 1994 – Dec 1998

Role: Steering Committee Member, Editorial Board Member

Contributed to the creation of a comprehensive national atlas, providing authoritative geographical and socio-economic data for policy and academic purposes.

9. The Saudi Official Borders Map Project

Duration: Jan 1994 – Dec 1998

Role: Advisory Committee Member to the Minister of Interior

Supported the development of official national border documentation, ensuring accuracy and strategic mapping for governmental use.

10. The National Comprehensive Training Plan for Saudi Arabia

Client: Manpower Council, Riyadh, 1999-2001

Role: Steering Committee Member, Labor Market Study Team Leader

Developed a national workforce training framework aligned with the Saudi labor market's projected demands.

11. Saudization of the Contractors Workforce in Saudi Aramco

Location: Dhahran, Saudi Aramco, July–August 1997

Role: Principal Investigator

Investigated strategies for localizing contractor workforce and enhancing national participation in industrial projects.

12. Industrial Development in Saudi Arabia

Location: Dhahran, Saudi Aramco, July–August 1997

Role: Principal Investigator

Assessed industrial growth patterns, identifying strategic opportunities for national economic diversification.

13. Manpower Forecasts for Saudi Arabia: National Outlook 1995-2000

Location: Dhahran, Saudi Aramco, July–September 1996

Role: Principal Investigator

Produced critical labor market projections to inform national development policies and workforce planning.

14. Post-Secondary Education Strategic Plan Development for Saudi Arabia (1425–1450 AH / 2004–2029)

Client: Higher Education Council, Riyadh, 2003

Role: Project Proposal Lead

Designed a long-term strategic roadmap for higher education expansion and alignment with national development objectives.

15. KFUPM Strategic Plan Development

Location: Dhahran, 2003–2005

Role: Community Services Team Member

Assisted in formulating a multi-dimensional strategic plan for institutional growth and community engagement.

16. National Plan for the Saudization of the Recreation Sector

Client: Supreme Council for Tourism, Riyadh, May 2005

Budget: SR 277,300

Role: Principal Investigator

Developed a sector-specific strategy to enhance local employment and professional capacity in tourism and recreation.

17. Design and Planning of New Youth Center at KFUPM

Location: Dhahran, 2003–2004

Role: Supervisor, Community Affairs Committee

Led planning and design for youth facilities to enhance student engagement and campus life.

18. Design and Planning of Two Mini Parks at KFUPM

Location: Dhahran, 2002–2003

Role: Supervisor, Community Affairs Committee

Developed recreational spaces to improve campus accessibility and quality of life.

19. Labor Market Assessment & Forecasts in GCC Member States

Duration: March 1997 – 1999

Role: Team Member, KFUPM Research Institute

Conducted labor market analyses across Gulf countries to support regional workforce development initiatives.

20. Industrialization Strategies for Saudi Arabia till 2015

Duration: May 1997 – 1999

Role: Team Member, KFUPM Research Institute

Developed sectoral strategies for industrial growth, investment, and economic competitiveness.

21. National Education Plan for Saudi Arabia

Client: Ministry of Planning, Riyadh, 1993

Role: Team Member, KFUPM Research Institute

Contributed to the formulation of national education policies and development frameworks.

22. National System for Traffic Accidents Recording and Analysis

Client: KACST, Riyadh, 1999

Role: Team Member

Implemented a national data collection and analysis system to enhance road safety and urban planning.

23. Jazan Emirate GIS Base Map and Land-Based Services

Location: Jazan, 2004

Role: Project Advisor

Created an integrated GIS mapping system to support urban and regional planning in the Emirate.

24. Making Riyadh Resilient to Future Floods: A Geospatial Approach

NSTIP Project No.: 11-ENV1646-04, March 2012–2014

Role: Principal Investigator

Developed a geospatial framework to mitigate flood risks and enhance urban resilience in the Riyadh metropolitan area.

25. Socio-Cultural Analysis of Third Places through GIS: Al-Khobar Case Study

Funded by: Deanship of Scientific Research, KFUPM, 2009–2011

Role: Co-Investigator

Analyzed urban socio-cultural spaces using GIS to inform sustainable urban design strategies.

26. Temperature Change and Urban Expansion in Riyadh: A Geospatial Approach to Assess Urban Heat Islands

Project #: 13-ENE198-04, 2013

Funded by: King Abdulaziz City for Science and Technology (KACST)

Role: Co-Principal Investigator

Investigated the impact of urban expansion on microclimates, providing evidence-based recommendations for sustainable urban planning.

❖ DISTINGUISHED ACADEMIC & PROFESSIONAL ENGAGEMENTS

- 1. 5th Annual Symposium on the Applications of Planning Theory** – Rackham Graduate School, University of Michigan, Ann Arbor, Michigan, USA (22 April 1990). A pioneering forum on transformative planning methodologies.
- 2. Symposium on Planning for Education amidst Population Growth in Gulf States** – Arab Gulf States Bureau of Education, Riyadh (6-8 December 1992). Strategic discourse on educational infrastructure and demographic dynamics.
- 3. International Seminar: Geographic Information Systems, Urban Sustainability, and Environmental Resilience** – OICC & UN-DDSMS, Cairo, Egypt (10-14 December 1995). Cutting-edge integration of GIS in sustainable urban ecosystems.
- 4. 5th Annual Exhibition of School of Environmental Design** – King Abdulaziz University, Jeddah (19-22 May 1996). A showcase of avant-garde environmental design innovations.
- 5. 33rd Annual URISA Conference & Exhibition** – Salt Lake City, Utah, USA (27 July – 1 August 1996). Celebrated forum on GIS technologies and urban intelligence.

6. **50th Annual Summer Institute: Statistical Analysis Using Missing Data Workshop** – University of Michigan, USA (16-20 June 1997). Advanced methodologies in data-driven decision-making.
7. **Saudi-Japanese Symposium on Remote Sensing Applications** – KACST, Riyadh (19-21 October 1997). Collaborative exploration of geospatial technologies and industrial applications.
8. **15th National Computer Conference** – KFUPM, Dhahran (17-19 November 1997). Cutting-edge digital innovations shaping academic and industrial landscapes.
9. **Symposium: Future Visions of Higher Education in Saudi Arabia** – Ministry of Higher Education, Riyadh (22-25 February 1998). Strategic foresight in academic policy development.
10. **Social Sciences Data Analysis Network (SSDAN) Workshop** – Ann Arbor, Michigan, USA (18-22 June 1998). Advanced analytical frameworks for complex social datasets.
11. **Symposium on Health Sector Development & Reform** – Security Forces Hospital, Riyadh (5-8 December 1998). Pioneering discourse on healthcare transformation and reform strategies.
12. **36th Annual URISA Conference & Exhibition** – Chicago, Illinois, USA (21-25 August 1999). Elevating GIS integration in public sector operations.
13. **Workshop: Managing GIS Implementation** – URISA, Chicago, USA (21 August 1999). Tactical insights into enterprise GIS deployment.
14. **Workshop: Energy Conservation in Industrial Applications** – KFUPM, Dhahran (12-14 February 2000). Strategizing sustainable energy solutions in industrial domains.
15. **Seminar: Test Development for Career Guidance Services** – KFUPM, Dhahran (2-3 April 2000). Innovative assessment strategies for career-oriented decision-making.
16. **Conference: Innovation & Creativity in Teaching and Learning** – University of Stirling, Scotland & SRHE, UK (12-13 June 2000). Revolutionizing pedagogical excellence through creativity.
17. **37th Annual URISA Conference & Exhibition** – Orlando, Florida, USA (19-23 August 2000). Expanding horizons in geospatial intelligence and urban planning.
18. **Workshop: AM/FM/GIS for Public Works – A Manager's Perspective** – Rosen Convention Center, Orlando, Florida, USA (20 August 2000). Empowering leadership in municipal spatial data management.
19. **Workshop: Teaching, Learning, Curriculum & Assessment** – Academic Development Center, KFUPM, Dhahran (28-30 August 2000). Elevating pedagogical performance and curriculum innovation.
20. **Workshop: Instructional Technology** – Academic Development Center, KFUPM, Dhahran (4-6 November 2000). Cutting-edge tools transforming educational delivery.
21. **Symposium: Development of Engineering & Environmental Design Education** – King Abdulaziz University, Jeddah (12-14 February 2001). Pioneering frameworks for interdisciplinary design education.
22. **Discussion Forum: Student Learning at KFUPM – Challenges & Opportunities** – Academic Development Center, Dhahran (25 March 2001). Dynamic strategies to enhance academic engagement.
23. **Conference: Striving for Excellence in University Teaching & Learning** – KFUPM, Dhahran (28 April – 1 May 2001). Elevating teaching standards through evidence-based methodologies.
24. **Workshop: California State Experience with High Demand on Higher Education** – King Saud University, Riyadh (28-29 April 2001). Global insights into scalable higher education strategies.
25. **Middle East Power Distribution Forum** – IIR, Dubai, UAE (26-28 May 2001). Advanced technical discourse on energy transmission and distribution.
26. **Public Seminar: GIS for Infrastructure & Facilities Management in Saudi Arabia** – KFUPM, Dhahran (2 October 2001). Landmark research presentation on smart urban asset management.
27. **3rd International Human Resources Association Forum (MENA Chapter) – Saudization Focus** – IHRA & IIR, Jeddah (10-13 February 2002). Strategic HR frameworks for national workforce development.
28. **Symposium: Certification of Practicing Engineers in Saudi Arabia – Challenges & Opportunities** – KFUPM, Dhahran (30 April 2002). Benchmarking professional standards in engineering practice.
29. **Workshop: How to be an Effective University Teacher** – Academic Development Center, KFUPM, Dhahran (7-8 September 2002). Enhancing faculty pedagogical excellence.
30. **Workshops: Increasing Effectiveness as a University Teacher** – Academic Development Center, KFUPM, Dhahran (9-11 September 2002). Mastering advanced teaching strategies.
31. **First Applied Symposium for National Labor Force** – Kuwait Chamber of Commerce & Industry (20-22 October 2002). Strategic labor market insights for regional development.
32. **Workshop: Urban Development Strategy for Saudi Provinces – Future Vision** – Ministry of Municipal & Rural Affairs, Riyadh (28-30 October 2002). Designing sustainable urban growth frameworks.
33. **Symposium: Urban Development in Arid Regions & Associated Challenges** – Ministry of Public Works & Housing, Riyadh (2-4 November 2002). Innovative solutions for arid-environment urban planning.
34. **Second Employment & Saudization Forum** – Riyadh Chamber of Commerce & Saudi Management Society (29-30 December 2002). Strengthening national workforce capacity.
35. **4th International Human Resources Association Forum (MENA Chapter) – Saudization Focus** – IHRA & IIR, Jeddah (22-25 February 2003). Advanced human capital strategies.
36. **National Project for Tourism HR Development – Steering Committee Workshop** – Supreme Council on Tourism, Riyadh (4 May 2003). Strategic leadership in tourism workforce planning.
37. **3rd Annual Power Transmission & Distribution Forum** – IIR, Dubai, UAE (17-20 May 2003). Technical mastery in energy infrastructure planning.

38. **Workshop: Post-Secondary Education Strategy in Saudi Arabia – Critical Issues** – KFUPM, Dhahran (6-8 August 2003). Policy and strategic reform in higher education.
39. **First Planning Symposium for Academic Program Development & Professional Practice in Saudi Arabia** – KFUPM, Dhahran (14-15 October 2003). Landmark symposium fostering academic leadership.
40. **Second Applied Symposium for National Labor Force** – Kuwait Chamber of Commerce & Industry (8-10 December 2003). Advancing national employment policy frameworks.
41. **Workshop: Developing the Role of Academic Department Chairmen as Leaders** – Jubail Intercontinental Hotel, Saudi Arabia (20-21 March 2004). Empowering academic leadership excellence.
42. **Strategic Planning Workshop I** – Conference Center & Dhahran International Hotel (12-13 April 2004). Precision-driven institutional planning.
43. **Strategic Planning Workshop II** – Al-Khobar Holiday Inn (6 May 2004). Advanced strategic governance applications.
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45. **Workshop: Localization – Meeting the Challenge of Change** – IIR, Dubai, UAE (16-19 May 2004). National capacity building in workforce localization.
46. **Kuwait 1st Annual Business Process Outsourcing Conference & Exhibition** – Kuwait (24-25 May 2004). Trailblazing practices in operational excellence.
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RESEARCH PAPERS UNDER REVIEW

Many research papers authored by Adel S. Aldosary are currently under review in various international peer-reviewed journals.

COMMUNITY ENGAGEMENT AND PUBLIC SERVICE

- Visionary Chairman of multiple high-impact public committees spanning KFUPM, local, regional, and national domains, shaping strategic initiatives and policy directions.
- Distinguished member of numerous influential committees at KFUPM, regional, national, and international levels, contributing expertise in planning, infrastructure, and community development.
- Orchestrated and supervised an array of landmark public events, projects, and educational programs, including:
 - **Saudi Arabia National Centennial Exhibition** – strategic oversight and organizational leadership
 - **Youth Center at the Community Center** – spearheaded design and programmatic supervision
 - **Community Center Arts and Cultural Programs** – fostering creativity and civic engagement
 - **KFUPM Outreach Programs** – structured visits for school children, promoting STEM awareness and academic inspiration
 - **Book Fair & Centennial Exhibition Initiatives** – enabling non-KFUPM girls’ and boys’ schools to access educational and cultural resources
- Personally conducted meticulous **campus infrastructure inventory and monitoring**, ensuring operational excellence and sustainable development.
- Coordinated with the Projects Department to implement transformative campus improvements, including:
 - State-of-the-art pedestrian walk upgrades
 - Accessible pathways for individuals with disabilities
- Conducted comprehensive **KFUPM Medical Center evaluation and assessment** to enhance healthcare delivery for the campus community.
- Executed **campus security coverage analysis**, optimizing personnel allocation and safety protocols.
- Supervised the **design and implementation of mini-parks** across KFUPM’s main campus, enhancing environmental aesthetics and social spaces.

- Pioneered **digital transformation initiatives**, including:
 - Online tracking system for campus services via an interactive web portal
 - GIS-based main campus base map integrating all services and attributes
 - Dynamic web platforms for the Master Plan Committee, Community Affairs Committee, and CED Review Online Journal

Through these initiatives, I have consistently bridged academic expertise with societal impact, translating strategic vision into tangible community advancement and infrastructural excellence.

EPILOGUE

This is not a curriculum vitae it is a chronicle of consequence. A narrative etched not in ink, but in infrastructure, institutions, and the indelible transformation of nations. I have not merely occupied roles; I have redefined their very essence, elevating every chair, every board, every strategic initiative into a platform for monumental impact.

I stand at the confluence of academic eminence and executive finality a duality that has enabled me to shape the intellectual foundations of future leaders while engineering the physical and strategic frameworks upon which nations rise. From the lecture halls where I forged generations of planners and architects, to the policy corridors of Riyadh where I authored strategies that recalibrated national trajectories, my journey has been one of relentless orchestration: of vision made tangible, of complexity distilled into clarity, of potential transformed into legacy.

My tenure spans the apex of higher education governance, the inner circles of sovereign decision-making, and the frontlines of urban innovation. I have directed premier institutions, advised cabinets, and delivered master plans valued in billions not as isolated achievements, but as interconnected pillars of a singular mission: to architect systems of enduring excellence. Every project I have helmed, every policy I have shaped, every mind I have mentored carries the signature of a philosophy that refuses mediocrity and demands the extraordinary.

Yet the true measure of a career is not the accolades accumulated, but the legacy activated. Beyond the publications, the awards, the board memberships, lies a deeper truth: I have been a catalyst. I have transformed institutions from within, elevated the capabilities of those around me, and contributed to national visions that will echo across decades. My work has not simply responded to change it has authored it.

I do not seek to fill a position. I seek to converge with a vision a nation, an institution, an ambition that dares to transcend the ordinary. I bring to that convergence unrivaled intellectual capital, battle-tested executive wisdom, and an unwavering commitment to the art of the possible. I offer not just leadership, but the architecture of transformation.

This is my story: a testament to what happens when scholarly rigor meets sovereign impact, when vision meets execution, when one individual decides that the future is not something to await, but something to build. The chapters written are many, but the narrative is far from complete. I remain, as I have always been, the architect of the extraordinary.

I do not fill roles I redefine them. I do not witness change I orchestrate it. I do not inherit legacy I leave it.